

**DEBT ANALYSIS - 2018/19**

Position as at 31 March 2019

Financial Year	Total Debt Outstanding		Referred for Legal Recovery Invoice Value	Balance of Debt Outstanding Invoice Value	%age of Total Billed
	No. Of Invoices	Invoice Value			
Care Commission	14	£894	£136	£758	0.00%
2011/12	17	£289	£221	£68	0.00%
2012/13	41	£969	£306	£663	0.01%
2013/14	61	£2,977	£340	£2,637	0.03%
2014/15	80	£3,879	£340	£3,539	0.03%
2015/16	135	£31,752	£3,359	£28,393	0.28%
2016/17	177	£13,902	£7,483	£6,419	0.12%
2017/18	358	£51,548	£17,591	£33,957	0.46%
2018/19	974	£498,480	£198,424	£300,056	4.42%
<b>Total</b>	<b>1,857</b>	<b>£604,690</b>	<b>£228,200</b>	<b>£376,490</b>	<b>0.34%</b>

Position as at 31 March 2018

Financial Year	Total Debt Outstanding		Referred for Legal Recovery Invoice Value	Balance of Debt Outstanding Invoice Value	%age of Total Billed
	No. Of Invoices	Invoice Value			
Care Commission	20	£1,613	£187	£1,426	0.00%
2011/12	27	£450	£289	£161	0.00%
2012/13	57	£2,296	£391	£1,905	0.02%
2013/14	95	£5,262	£433	£4,829	0.05%
2014/15	118	£5,512	£624	£4,888	0.05%
2015/16	188	£41,722	£3,621	£38,101	0.37%
2016/17	267	£45,696	£9,874	£35,822	0.40%
2017/18	919	£450,841	£18,613	£432,228	3.99%
2018/19	0	£0	£0	£0	n/a
<b>Total</b>	<b>1,691</b>	<b>£553,392</b>	<b>£34,032</b>	<b>£519,360</b>	<b>0.34%</b>
<b>Movement</b>	<b>166</b>	<b>£51,298</b>	<b>£194,168</b>	<b>£(142,870)</b>	

**Movement Analysis**