Guidance Note

You are advised to use the accompanying guidance when completing the self assessment.

When you complete the self assessment, it is important that you take consideration of the National Care Standards. To help you to do this, you will find examples of sources of evidence and questions to ask about the service, matched to National Care sub Standards (in brackets) by clicking on the help icon next to the Quality Statement. Some examples may not apply to your service so it is important that you take time to look at these and use those most applicable. It is not meant to be used simply as a checklist. For some services there may be other legislation or best practice which will inform how you work. This is included under the heading 'Legislation and Best Practice Signposting below:

NB: The term "service users and carers" is used throughout this document for ease of reference, but is also taken to include family members and other representatives e.g. guardians, advocates etc. The term "carer" is used to mean people who look after a partner, husband or wife, son or daughter, relative or friend with a disability or illness. Many carers live with the person they care for, but many look after someone who lives independently, in supported accommodation, in hospital, or in a care home.

When completing the self-assessment you should be aware of the provisions of the Public Services Reform (Scotland) Act 2010 and associated regulations; and, where appropriate, the Regulation of Care (Scotland) Act 2001.

Community Care (Direct Payments) Act 1996
Adults with Incapacity (Scotland) Act 2000
Community Care and Health (Scotland) Act 2002
Adult Support and Protection (Scotland) Act 2007
Protection of Vulnerable Groups (Scotland) Act 2007
Better Health, Better Care (2007)
Delivering for Health (2005)
The Same as You?: A review of services for people with learning disabilities (2000)
Scottish Consortium for Learning Disability (SCLD) http://www.scld.org.uk/
Mental Welfare Commission for Scotland
Mental Health (Care and Treatment) (Scotland) Act 2003
Towards a Mentally Flourishing Scotland (2009)
Delivering for Mental Health (2006)
wellscotland.info

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
The Handling of Medicines in Social Care, The Royal Pharmaceutical Society of Great Britain (RPSGB) 2007

The Inspection Focus Areas (IFAs)
Please see the SCSWIS website at www.scswis.com
Quality Theme 1: Quality of Care and Support

Quality Statement 1.1
We ensure that service users and carers participate in assessing and improving the quality of care and support provided by the service.

Sources of Evidence
- Participation strategy
- Training for staff to deliver the participation strategy
- Records of how service user and carer participation has led to service improvements
- Access to independent advocacy and support services (10.9, 11.1, 11.6)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Do you consider it important to know the views of service users and their carers and other stakeholders?
- How have you sought these views?
- How do you address points raised and what have you learned from the process?
- Have you accessed any best practice guidance signposted by SCSWIS?

Service provider evidence of strengths

Areas of improvement identified by the service provider:

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent     ☐ 5 – Very good     ☐ 4 – Good
☐ 3 – Adequate      ☐ 2 – Weak        ☐ 1 – Unsatisfactory
Quality Statement 1.2
We enable service users to make individual choices and ensure that every
service user can be supported to achieve their potential.

Sources of Evidence
- Individual agreement (8.4, 9.1)
- How do you ensure that the service users and their family contribute to
  the service delivery? How do they keep control of the service user's
  personal affairs during the stay? (8.1 – 8.5)
- Complaints procedure supported by practice example (11.1 – 11.9)
- Information on activities within the service (8.2, 12.4, 14.7, 17.1)
- Barrier free access to cultural, social and religious activities (12.2)
- Key days (e.g. birthdays, holy days) recording (12.3)
- Menu choices (13.2, 13.3)
- Access to snacks and drinks (13.5, 13.8)
- Financial policy, supported by practice example (8.5)
- Local community links (17.4, 17.7, 17.8, 17.9)
- Confidentiality statement/policy supported by practice example (10.4 –
  10.8)
- Equal Opportunities and dissemination of policy (10.7, 10.8)
- Policy to ensure voting rights are maintained (10.9)

Some questions to ask yourself. You may wish to record your responses as
part of the evidence you submit to us.
- How are service users supported and encouraged to take part in
  activities which suit their needs and desires?
- How are service users supported to retain their own identity?
- Is there a written record when staff feel they are unable to support the
  service user in the choice they are making?
- Are there discussions and documentation on the balance of rights and
  risks?
- Are the service user's strengths and achievements documented?
- How do you check that service users know how to complain and are they
  encouraged to inform the service of suggestions?
- How do you respond to complaints and concerns?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent     ☐ 5 – Very good     ☐ 4 – Good
☐ 3 – Adequate      ☐ 2 – Weak         ☐ 1 – Unsatisfactory
Quality Statement 1.3
We ensure that service user's health and wellbeing needs are met.

Sources of Evidence
- Staff training on nutritional issues (13.1)
- Percentage of staff trained in food hygiene (13.2)
- Healthcare needs assessment (13.3 – 13.6, 14.1 – 14.4)
- Policy on food, fluid and nutrition
- Under nutrition risk screening
- Access to health practitioners (14.1 – 14.4, 15.3)
- Medication policy (15.1 – 15.7)
- Pain management (15.4)
- Mental health and well being assessment
- Continence care plans
- Staff training on continence care
- Policy on pain and symptom management

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Are staff familiar with the health needs of the service user?
- Has appropriate assessment been carried out for health, both physical and mental and wellbeing needs?
- How do staff link with the service user's GP and other primary care services?
- How do you ensure that staff know how to manage health issues and carry out intimate care with dignity and respect?
- How do staff promote a healthy lifestyle?
- What opportunities are there for multi-agency and multi-professional collaboration and discussion?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent    ☐ 5 – Very good    ☐ 4 – Good
☐ 3 – Adequate     ☐ 2 – Weak     ☐ 1 – Unsatisfactory

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
Quality Statement 1.4
We use a range of communication methods to ensure we meet the needs of service users.

Sources of Evidence
- Personal care plan (8.4, 8.6, 10.1, 10.2)
- Communication needs recorded (18.1 – 18.3)
- Personal record book (with details/photographs of family, friends)
- Life history
- Inspection report availability (11.8)
- Access to advocacy (11.6)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- How do you support your staff to involve people and their families?
- How do you involve people in the provision of care?
- What are the opportunities you give for feedback?
- Do you have links with advocacy groups?
- How do you evidence people are fairly treated?

Service provider evidence of strengths

Areas of improvement identified by the service provider:
Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak  ☐ 1 – Unsatisfactory
Quality Statement 1.5
We respond to service users’ care and support needs using person centred values.

Sources of Evidence
- Individual agreement (6.1 – 6.3, 10.1 – 10.9)
- Keyworker system (7.1 – 7.2)
- Recording of social, cultural and religious beliefs (12.1 – 12.4)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- How do you ensure that people’s needs are assessed and they are kept informed during emergency respite care? (7.4)
- How are people’s personal care needs carried out in a way that respects dignity? (16.1 – 16.7)
- What systems are in place to record individual communication needs and how are these implemented? (18.1 – 18.3)
- Does each service user have a personal plan which they have contributed to and which is reviewed periodically with their input?
- What evidence is there from team meetings and individual staff supervision that the needs are being followed up on a daily basis?
- Do you sample records to ensure that staff are following through the care plan on a daily basis?

Service provider evidence of strengths

Areas of improvement identified by the service provider:
Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak  ☐ 1 – Unsatisfactory
Quality Statement 1.6
People who use, or would like to use the service, and those who are ceasing the service, are fully informed as to what the service provides

Sources of Evidence
- Introductory Pack (1.1 – 1.6, 3.1, 3.2)
- Procedures on introductory visits (2.1 – 2.3)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- How informative is the introductory pack/handbook that informs people about the respite service?
- Has this pack been developed in partnership with service users and their carers/relatives?
- Is there an opportunity for prospective service users to have trial visits?
- How is information gathered to ensure plans are put in place to ensure there is continuity with service users' previous experiences?
- What systems are in place to ensure discussions take place with carers, family and friends are to explore their expectations about the service and what role they would like to play?
- How and when are service users and their carers/relatives informed about their access to inspection reports and other quality reviews?

Service provider evidence of strengths

Areas of improvement identified by the service provider:
**Other issues**  
Please provide information about any other issues you feel are relevant when making the quality assessment.

**Target action date**  
Please provide a target date by when you will complete any improvement actions you have mentioned above.

**Service provider grading**  
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak  ☐ 1 – Unsatisfactory
Quality Theme 2: Quality of Environment

Quality Statement 2.1
We ensure that service users and carers participate in assessing and improving the quality of the environment within the service.

Sources of Evidence
- Participation strategy
- Training for staff to deliver the participation strategy
- Records of how service user and carer participation has led to service improvements
- Access to independent advocacy and support services (10.9, 11.1, 11.6)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- What do service users and staff think of the environment?
- Does the information booklet reflect reality?

Service provider evidence of strengths

<table>
<thead>
<tr>
<th>Area of Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

Areas of improvement identified by the service provider:

<table>
<thead>
<tr>
<th>Area of Improvement</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
</tr>
</tbody>
</table>

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak  ☐ 1 – Unsatisfactory
Quality Statement 2.2
We make sure that the environment is safe and service users are protected.

Sources of Evidence
- Written legal agreement (3.1, 3.2)
- Care home contract – individual agreement (3.3)
- Health and Safety policy with practice evidence (3.4)
- Risk management policies (3.4, 4.1, 9.1, 9.2)
- Recruitment policy (3.4)
- Insurance policies (5.2)
- Accident, incident and restraint report (5.7, 5.9, 9.3)
- Cleaning and food hygiene records
- Volunteer policy (3.3)
- Restraint policy (3.3, 5.14, 9.6, 9.8)
- Shift rotas
- Environmental Health Policy (5.1)
- Children Visiting Policy (5.1)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- How do you ensure that the service is free from all types of abuse including bullying, harassment and discrimination? (9.4)
- How do you keep the service users' personal belongings safe and secure? (9.5)
- Do you have a safer recruitment procedure in place and when did you last audit or review it?
- Do you have enough staff to support and listen to people?
- Do you deal with challenging behaviour in a way that maintains respect and dignity?
- How do you ensure the quality of furnishings, equipment and decoration are safe and well maintained?
- Do you have systems, internal and external, to audit incident records to ensure appropriate interventions have taken place?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

- ☐ 6 – Excellent
- ☐ 5 – Very good
- ☐ 4 – Good
- ☐ 3 – Adequate
- ☐ 2 – Weak
- ☐ 1 – Unsatisfactory
Quality Statement 2.3
The environment allows service users to have as positive a quality of life as possible.

Sources of Evidence
- Barrier free home and garden (4.1)
- Infection control policy (4.2, 4.3)
- Physical environment check on bedrooms (4.4 – 4.14, 4.16, 4.18 – 4.20, 4.24)
- Physical environment check on communal area (4.15, 4.21, 9.5)
- Physical environment check on building (4.22, 4.23)
- Risk assessment including evidence of service users' involvement (5.7)
- Opportunities for service users to make observations, express views and make suggestions about your service provision.

Service provider evidence of strengths

Areas of improvement identified by the service provider:
Other issues
Please provide information about any other issues you feel are relevant when
making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement
actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please
tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak      ☐ 1 – Unsatisfactory
Quality Statement 2.4
The accommodation we provide ensures that the privacy of service users is respected.

Sources of Evidence
- Physical environment check on bedrooms to ensure privacy and accessibility for visitors (16.1 – 16.7)
- Evidence of practice on personal items (16.8 – 16.10)

Service provider evidence of strengths

Areas of improvement identified by the service provider:
Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

- □ 6 – Excellent
- □ 5 – Very good
- □ 4 – Good
- □ 3 – Adequate
- □ 2 – Weak
- □ 1 – Unsatisfactory
Quality Theme 3: Quality of Staffing

Quality Statement 3.1
We ensure that service users and carers participate in assessing and improving the quality of staffing in the service.

Sources of Evidence
- Participation strategy (11.1-9)
- Service user questionnaires, minutes of consultation meetings etc.
- Recruitment and retention policies
- Training plans (5.1, 5.3)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Do you have a participation strategy which reflects the way in which you engage with service users and carers?
- How has the service user and carer participation led to service improvements in respect of staffing?
- How does your service take into account the views of service users about staffing in your service (e.g. questionnaires, group or individual consultation meetings)?
- To what extent do you involve service users and carers in the recruitment and selection of staff?
- To what extent do you involve service users and carers in the development of staff training plans?
- How do you take the views of carers into account in determining the strengths and areas of development of the service in respect of staffing?
- What recent service improvements have you made, in respect of staffing, as a result of taking into account service users and carers' views?
- How has service user/carer feedback helped to grade this Quality Theme related to staffing?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent    ☐ 5 – Very good    ☐ 4 – Good
☐ 3 – Adequate     ☐ 2 – Weak       ☐ 1 – Unsatisfactory
Quality Statement 3.2
We are confident that our staff have been recruited, and inducted, in a safe and robust manner to protect service users and staff.

Sources of Evidence
- Recruitment and retention policies (5.3, 5.4)
- Staff files
- Adult and child protection policies
- Induction programme (5.1, 5.3)
- Disclosure Scotland and/or PVG scheme checks (5.4)
- Checks with professional bodies (e.g. SSSC, NMC, GMC) (5.4)
- Staffing arrangements including rotas

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Do you operate an effective, safe and transparent recruitment and retention policy and procedures?
- Do you have an equal opportunities policy which you monitor to ensure equality and fairness for staff including race, religion, ethnicity, disability and gender?
- Do your staff files reflect that you have followed robust procedures and the appropriate checks have been undertaken (e.g. Disclosure Scotland and/or PVG scheme checks, SSSC, GMC, NMC) for all staff grades and volunteers?
- Have you recruited staff in appropriate numbers and skill mix to meet the aims and objectives of the service and the needs of service users?
- Are your staff registered with the relevant professional body (e.g. SSSC, GMC, NMC)?
- Do your staff undergo a comprehensive induction programme? What does this cover?
- How does your service promote an open and transparent environment such that your staff are confident in reporting poor practice? Do your staff view feedback with defensiveness or as an opportunity?
- How do you ensure that your staff have a good knowledge of your adult and child protection policies and a clear understanding of their roles and responsibilities in respect of adult and child protection?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak  ☐ 1 – Unsatisfactory
Quality Statement 3.3
We have a professional, trained and motivated workforce which operates to National Care Standards, legislation and best practice.

Sources of Evidence
- Policies and procedures e.g. recruitment, whistleblowing, service user protection (5.7, 5.8)
- Induction programme (5.1, 5.3)
- Staff development strategy (5.1, 5.3)
- Staff records including professional development, education and training (5.1, 5.3)
- Records of communication with staff, service users and carers, other agencies
- Exit interviews

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- What relevant policies do you have in place to support this Quality Statement e.g. recruitment, whistleblowing, confidentiality, protection of vulnerable adults and child protection? How do you ensure that staff are aware of these policies and procedures and can implement them appropriately?
- How does individual staff development link into your staff development strategy, e.g. framework for staff supervision, continuous professional development, education and training programmes which ensures that staff are adequately trained to meet the needs of the service users? Do your staff records reflect this?
- How do your staff work to relevant professional Codes of Practice (e.g. SSSC, NMC, GMC)?
- How do you ensure that your staff are aware of the National Care Standards, research and best practice and how do they use these to inform their, and others', day to day practice?
- How do you ensure that your staff work in effective teams which deliver good outcomes for service users?
- Can your staff demonstrate a knowledge of the needs of the service users and do they plan service users' care accordingly?
- How do your staffing arrangements promote continuity of care?
- Are your staff clear about lines of communication and accountability? e.g. would staff state that engagement with management and other staff is positive? What is the communication network across departments and between management and other staff?
- What mechanisms are in place which support your staff to liaise appropriately with other professionals and agencies?
- Does your service/organisation have an open and transparent environment such that your staff are confident in reporting poor practice?
- Do your policies and practice support staff retention?
Service provider evidence of strengths

Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.
**Target action date**  
Please provide a target date by when you will complete any improvement actions you have mentioned above.

**Service provider grading**  
Please provide a grade for your service under this Quality Statement. Please tick one box below.

- [ ] 6 – Excellent
- [ ] 5 – Very good
- [ ] 4 – Good
- [ ] 3 – Adequate
- [ ] 2 – Weak
- [ ] 1 – Unsatisfactory
Quality Statement 3.4
We ensure that everyone working in the service has an ethos of respect towards service users and each other.

Sources of Evidence
- Policies and procedures (5.7)
- Participation strategy, minutes of meetings etc.
- Staff training records (5.1, 5.3)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- How do you ensure that there are clear procedures for setting standards of conduct, care and welfare?
- How would your staff demonstrate that they have a good knowledge of the National Care Standards (NCS) and the principles, including how these have had a direct impact on their work with service users?
- How do your policies and procedures reflect the NCS and principles?
- Staff and carers can describe a culture of the service which reflects good values and your staff can be observed putting these values into practice, interacting positively with service users and being responsive to service users’ needs?
- Are your staff trained in the promotion of the principles of equality and diversity and what evidence do you have that they operate in accordance with these principles?
- How do your staff encourage service users to express their views and ask questions?
- What opportunities do you provide for both your staff and service users to discuss matters in confidence?
- If asked, would your service users report that staff are respectful and caring and treat them with dignity?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent  ☐ 5 – Very good  ☐ 4 – Good
☐ 3 – Adequate  ☐ 2 – Weak  ☐ 1 – Unsatisfactory

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
Quality Theme 4: Quality of Management and Leadership

Quality Statement 4.1
We ensure that service users and carers participate in assessing and improving the quality of the management and leadership of the service.

Sources of Evidence
- Participation strategy (11.1 – 11.9)
- Service user questionnaires, minutes of consultation meetings etc.
- Corporate plan/annual report/statement of aims and objectives

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Do you have a participation strategy which reflects the way in which you engage with service users and carers?
- How has service user and carer participation influenced the strategic direction of your service?
- How do you take into account the views of service users in respect of development of the strategic direction of your service (e.g. questionnaires, group or individual consultation meetings)?
- How have you involved service users in undertaking this self assessment process?

Service provider evidence of strengths

Areas of improvement identified by the service provider:

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

- □ 6 – Excellent
- □ 5 – Very good
- □ 4 – Good
- □ 3 – Adequate
- □ 2 – Weak
- □ 1 – Unsatisfactory
Quality Statement 4.2
We involve our workforce in determining the direction and future objectives of the service.

Sources of Evidence
- Communication records with staff (e.g. minutes of team meetings, staff questionnaires)
- Staff supervision/appraisal records (5.1, 5.3)
- Staff professional development and training records (5.1, 5.3)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Are your staff knowledgeable about the strategic plan, and aims and objectives of the service, and are consulted when aims and objectives are developed? How are staff offered the opportunity to influence the strategic direction of your service?
- How would staff describe the culture of leadership and management in your service?
- How do you encourage your staff to bring new ideas and learning into the service?
- Do you consult your staff about how their time and skills are deployed in the service? What influence do your staff have on staffing/staff management issues?
- How do you promote an effective learning culture for your service/organisation, including providing access to resources to enable staff to keep up to date about the care sector in which your service operates (e.g. websites, journals, magazines and reports)?

Service provider evidence of strengths
Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.

Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent        ☐ 5 – Very good        ☐ 4 – Good
☐ 3 – Adequate         ☐ 2 – Weak            ☐ 1 – Unsatisfactory

DOCUMENT FOR INFORMATION ONLY – DO NOT USE TO SUBMIT TO CARE INSPECTORATE
Quality Statement 4.3
To encourage good quality care, we promote leadership values throughout our workforce.

Sources of Evidence
- Training records (5.1, 5.3)
- Appraisal/supervision records (5.1, 5.3)
- Staff surveys
- Corporate plan/annual report/statement of aims and objectives

NB References to "Managers" means owners, managers, a board etc. as appropriate.

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- Is it clearly defined who is responsible for planning within your service and updating your service’s strategic aims and objectives, including updating policies, staff management structure and staff training to deliver new strategic developments?
- How do you ensure that your staff understand the aims and objectives contained in your corporate plan/annual report/statement of aims and objectives, and are they committed to them?
- Do your managers have aims and objectives which clearly define their leadership responsibilities?
- Do your staff demonstrate effective leadership qualities and communication skills which foster effective working relationships between staff and service users?
- How do you motivate your managers and staff to become leaders? What evidence do you have that you have achieved this outcome?
- What systems do you have in place to support staff to develop their leadership skills and management of change?
- Do you make leadership training accessible to all staff?
- What evidence do you have that staff success is recognised and celebrated?
- Do you promote staff autonomy and decision making in a supportive environment?
- How do the leadership values in your service ensure that staff are continually striving towards achieving high quality evidence-based relationship centred care?
Service provider evidence of strengths

Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.
Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

- □ 6 – Excellent
- □ 5 – Very good
- □ 4 – Good
- □ 3 – Adequate
- □ 2 – Weak
- □ 1 – Unsatisfactory
Quality Statement 4.4
We use quality assurance systems and processes which involve service users, carers, staff and stakeholders to assess the quality of service we provide.

Sources of Evidence
- Corporate plan/annual report/statement of aims and objectives
- Quality assessment policies, methods and records of reviews and updates
- Quality assurance models
- Best value review
- Self evaluation process
- Records of consultation with stakeholders including service users and carers
- Quality Assurance Awards
- Complaints procedure including access to advocacy (11.1 – 11.9)

Some questions to ask yourself. You may wish to record your responses as part of the evidence you submit to us.
- How do you assure quality in your service?
- What quality assurance models do you use/participate in (e.g. Scottish Government Self Evaluation document "How good is our team", Investors in People, scrutiny from external bodies)?
- How often do you review the quality systems you have in place?
- How are service users involved with your quality assurance and self evaluation process?
- What methods have you developed to encourage feedback from stakeholders e.g. service users and carers, social workers and external regulators and agencies?
- What action have you taken in response to feedback from service users and carers and other stakeholders and how has this improved the service?
- Have you developed, submitted and implemented an action plan to take account of any requirements and recommendations from regulatory activity?
- How does quality assurance inform staff supervision?
- Do you make notifications to stakeholders, SCSWIS, SSSC and other professional bodies?
Service provider evidence of strengths

Areas of improvement identified by the service provider:

Other issues
Please provide information about any other issues you feel are relevant when making the quality assessment.
Target action date
Please provide a target date by when you will complete any improvement actions you have mentioned above.

Service provider grading
Please provide a grade for your service under this Quality Statement. Please tick one box below.

☐ 6 – Excellent   ☐ 5 – Very good   ☐ 4 – Good
☐ 3 – Adequate   ☐ 2 – Weak   ☐ 1 – Unsatisfactory